



THE AFRICAN CAPACITY
BUILDING FOUNDATION

FONDATION POUR LE RENFORCEMENT
DES CAPACITES EN AFRIQUE

Profiles Of Current Projects



The Profiles of Current ACBF Projects is a document developed by the African Capacity Building Foundation (ACBF) to provide a comprehensive overview of ACBF project portfolio to stakeholders who have an interest in ACBF work and activities. The aim is to provide a concise and easily digestible overview of ongoing projects at ACBF. This document serves as a quick reference guide that highlights the key details and essential information about each project.

The projects are classified along the Key Impact Areas of the ACBF Strategic Plan 2023-2023, namely (1) Climate Change and Energy for Productive Use; (2) Agribusiness and Food Sovereignty; (3) Trade as an Engine for Economic Development; (4) Economic and Social Governance; and (5) Special Program.



Climate Change & Energy For Productive Use

Strengthening African Leadership for Climate Adaptation (SALCA)

BASIC INFORMATION

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|------------------------|---|
| Overview: | The project aims to enhance the capacity of its target organizations to lead in climate adaptation by improving their efficiency, effectiveness, relevance, and sustainability, while improving their ability to develop an organizational culture of excellence, with the overall aim of improving the continent's ability to undertake the actions necessary to prepare for and adjust to current and future impacts of climate change. |
| Duration: | January 2022 to December 2026 |
| Partner/sponsor: | The Bill and Melinda Gates Foundation |
| Country of Operations: | Benin, Republic of Congo, Ethiopia, and Kenya |

The primary objective of SALCA is to strengthen the organizational performance of proximate entities working on climate adaptation in Africa to help grow and strengthen the landscape of African organizations within the climate adaptation ecosystem. For this Project, "proximate entities" are defined as organizations, institutions, and enterprises based in Africa and led by Africans.

The project adopts a data-driven and evidence-based approach in its implementation and particularly focuses on responsiveness to gender throughout its phases. The project is implemented in three phases over a period of five years, with Phase 1 focusing on scoping and mapping the existing African climate adaptation landscape. While Phase 2 covers the delivery of customized organizational improvement plans to build leadership in climate adaptation, and Phase 3 pays attention to project evaluation, learning, and consolidation.

KEY ACTIVITIES

- Undertaking a situation analysis of the climate adaptation ecosystem in Africa, exploring the state of affairs, challenges, gaps, and opportunities in the sector
- Reviewing and analyzing the existing African and global climate adaptation frameworks/agendas, including the research and development and innovation work being undertaken; existing policy/advocacy programs and projects being implemented, with attention paid to the milestones achieved to date in driving the climate adaptation agenda
- Mapping and profiling all climate adaptation actors and their roles (i.e., donors, governments, international NGOs, private sector organizations, and CSOs) on the continent. A clear distinction should be made between the Africa-based and Africa-led organizations and others operating from outside the continent or led by a non-African
- Exploring the opportunities and challenges of global phenomena such as the digital revolution and the COVID-19 pandemic on the service delivery capacities of the organizations and institutions involved in the African climate adaptation ecosystem
- Reviewing the institutional performance of each target organization with a focus on efficiency, effectiveness, relevance, sustainability, gender responsiveness, and culture
- Identifying and assessing key operational processes within the organization
- Benchmarking financial systems and processes against international standards
- Identifying and prioritizing capacity gaps
- Developing a Customized Institutional Capacity Improvement Plan

- Organizing knowledge and learning events to support peer learning and experience sharing
- Coordinating and supervising the implementation of the Customized Institutional Capacity Improvement Plans

EXPECTED RESULTS

The expected primary outcome of this project is the improved performance of Africa-based organizations for an effective and sustainable climate adaptation ecosystem on the continent. This result will be achieved when critical determinants of improved organizational performance have been strengthened. The strengthened organizational performance will be achieved when the systems and processes of target organizations become more robust; target organizations use their resources more efficiently and effectively to achieve expected results (outputs and outcomes).

At the end of the project, we expect:

- Improved institutional efficiency of beneficiary organizations working on climate adaptation in Africa
- Enhanced institutional effectiveness of beneficiary organizations working on climate adaptation in Africa
- Enhanced institutional relevance of beneficiary organizations working on climate adaptation in Africa
- Enhanced institutional sustainability of beneficiary organizations working on climate adaptation in Africa
- Enhanced organizational culture and gender responsiveness in target organizations working on climate adaptation in Africa

Support to African Leadership on Adaptation to Climate Change - African Adaptation Initiative (AAI)

BASIC INFORMATION

| | |
|------------------------|---|
| Overview: | The project aims to enhance the leadership of sub-Saharan African countries to shape the global discussions on climate change, informed by their experience, challenges, and resourcefulness, in collaboration with development partners. Some elements of this work will necessitate a focus on broadly elevating adaptation, including support to implement the AU climate change strategy, as a critical element to raising climate ambition in all sectors (including agriculture). Other elements will look at processes and fora that go beyond priority countries, including the African Group of Negotiators (AGN), the initiative for the Adaptation of African Agriculture (AAA), initiatives involving African cities, and local communities, civil society organizations. |
| Duration: | November 2021 to November 2024 |
| Partner/sponsor: | The Bill and Melinda Gates Foundation |
| Country of Operations: | Africa |

OBJECTIVE & DESCRIPTION

The primary objective of the AAI project is to strengthen the political and technical leadership of sub-Saharan African institutions and countries to shape and influence the global and continental agenda on climate change, including adaptation. Its initial aims have been to raise awareness on adaptation, facilitate knowledge management and capacity building, facilitate resource mobilization, promote new partnerships, and monitor/evaluate action. AAI has strong political relationships in Africa as well as with global partners. ACBF plays mainly a fiduciary role.

KEY ACTIVITIES

- Mobilize high-level political and budget commitment to climate change on the continent and in donor
- Elevate climate change adaptation at key global moments, including COP26 and 27, as well as in continental and regional fora
- Strengthen countries' efforts to mobilize climate finance, and provide technical guidance on developing bankable
- Support advancement of the implementation of the AU Climate Change Strategy
- Support countries' efforts to update their Nationally Determined Contributions (NDCs) and climate investment plans.

EXPECTED RESULTS

- Increased high-level political and budget commitment to climate change by AU heads of state and donors
- Increased access to Climate Finance in Africa Union (AU) member states
- Increased voluntary pledges made by Africa Union (AU) member states in their NDC.

African Union Transformative Climate Finance program under the African Union-Green Recovery Action Plan (AU-TCF-GRAP)

BASIC INFORMATION

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|------------------------|--|
| Overview: | The project is developed and delivered by ACBF in collaboration with the Global Green Growth Institute (GGGI) and the African Union (AU) to develop the African Union Transformative Climate Finance program under the AU GRAP with an overarching outcome of “Enhanced resilient and low-carbon economic prosperity for all populations of the AU countries, including women, girls and youth”. ACBF supports the third intermediate outcome of the program, around “Enhanced capacity of the AU Member States to develop their national strategies and identify programs and activities to implement the Action Plan.” |
| Duration: | January 2023 to December 2025 |
| Partner/sponsor: | Global Affairs Canada |
| Country of Operations: | Africa |

OBJECTIVE & DESCRIPTION

The African Union (AU) has developed an ambitious framework for the continent’s recovery from the COVID-19 pandemic and its transition towards a greener and more prosperous future: the African Union Green Recovery Action Plan (AU-GRAP). With expected funding from Global Affairs Canada (GAC), ACBF collaborated with Global Green Growth Institute (GGGI) and the African Union (AU) to develop the African Union Transformative Climate Finance program under the AU GRAP with an overarching outcome of “Enhanced resilient and low-carbon economic prosperity for all populations of the AU countries, including women, girls and youth”. ACBF delivers on the third intermediate outcome of the program, around “Enhanced capacity of the AU Member States to develop their national strategies and identify programmes and activities to implement the Action Plan.” The ultimate outcome of the project is an enhanced resilient and low-carbon economic prosperity for all populations of the AU countries, including women, girls, and youth.

KEY ACTIVITIES

- Undertake a continental Capacity Needs Assessment to analyze capacity building requirements in the context of the AU-GRAP implementation framework
- Develop and organize training seminars at the national level on the uptake and implementation of the AU-GRAP
- Disseminate knowledge, methodologies, training materials and policy tools related to green growth with a feminist approach

EXPECTED RESULTS

- Enhanced capacity of the AU to operationalize the AU-GRAP’s five priority areas
- Enhanced access and inclusive to climate finance in AU countries
- Enhanced capacity of the AU Member States to develop their national strategies and identify programmes and activities to implement the Action Plan



Agribusiness & Food Sovereignty

Building Capacity for Empowering Women and Youth in Agriculture

BASIC INFORMATION

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|------------------------|--|
| Overview: | The project focuses on enhancing human and institutional capacities targeting women and youth agricultural cooperatives and associations. It intends to provide adequate solutions to the critical capacity deficits facing women and youth, so they are empowered to meet the financing requirements of development partners. |
| Duration: | January 2022 to December 2024 |
| Partner/sponsor: | Arab Bank for Economic Development in Africa (BADEA) & Islamic Development bank (IsDB) |
| Country of Operations: | Burkina Faso, Gabon, and Sierra Leone |

OBJECTIVE & DESCRIPTION

The project's overall goal is to enhance women and youth participation in the agricultural value chains through a structural transformation of the sector. The project aims to empower women and youths in the agricultural sector. The expected impact is enhanced participation of women and youth in vital agricultural value chains for the structural transformation of the agriculture sector in Africa.

The project is implemented following three components:

- Research and analysis to enhance evidence-based support for women and youth in agriculture;
- strengthening human and institutional capacity for women and youth in agriculture, and
- financing and business creation support for women and youth in agriculture.

Project implementation is in two phases. Phase I covered three target countries, Burkina Faso, Gabon, and Sierra Leone, and targeted women and youth umbrella associations and their members. Phase 2 activities extended the project's geographical reach to four other target countries: Botswana, Burundi, the Democratic Republic of Congo, and Ghana.

KEY ACTIVITIES

- Conducting country assessment of the agricultural value chains in the target countries of the project, highlighting the status of women and youth participation
- Conducting country study to identify specific policies and incentives in place for the empowerment of women and youth in agriculture, or lack thereof, in target countries
- Undertaking organizational assessment and strengthening of key umbrella women and youth agricultural associations and cooperatives in target countries
- Training women and youth agricultural actors through a Training of Trainers approach in target countries
- Mentoring representatives of umbrella youth and women agricultural associations and cooperatives
- Provide seed grants to 14 youth and women agricultural organizations (1 for women and 1 for youth in each target country) to scale up their activities
- Provide support for the development of business proposals to organizations benefiting from seed grants.

EXPECTED RESULTS

- Enhanced evidence-based policy-making in support of agricultural interventions led by women and youth
- Strengthened human and institutional capacity of women and youth associations for effective participation in Africa's agricultural transformation
- Improved financing and business development opportunities for women and youth in agriculture



Trade As An Engine Of Economic Growth

Capacity Development For Africa's Structural Transformation (CADAST)

BASIC INFORMATION

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|------------------------|---|
| Overview: | The proposed project will provide training, technical assistance, policy dialogue, and peer-to-peer exchange programs to enhance macroeconomic policy management in Africa. Through training, the project will strengthen the capacity of national and regional institutions in Africa for quality evidence-based policy analysis, enhanced macroeconomic surveillance and diagnostics, and better policy design and implementation. The project will also strengthen countries' institutional capacity for implementing the AfCFTA agreement and boost regional integration. In addition, the project will strengthen the country's capacity to formulate and implement policies aligned with the Paris Agreement on climate change. The key expected outcomes of the project are increased use of macroeconomic models and research outputs in policymaking, effective public finance and debt management, improved implementation of the AfCFTA agreement, increased policy alignment with the Paris Agreement on climate change, strengthened economic and financial governance in RMCs for green growth. |
| Duration: | 2023 to 2026 |
| Partner/sponsor: | The African Development Bank (AfDB) |
| Country of Operations: | Africa |

OBJECTIVE & DESCRIPTION

The goal of the project is to enhance capacity for structural transformation in Regional Member Countries (RMCs) for inclusive growth and sustainable development through the implementation of the following specific objectives of the project:

- Increase access to knowledge for effective policy analysis, implementation, and impact assessment
- Enhance the performance of the instruments of Africa's regional integration
- Strengthen economic and financial governance in RMCs.

KEY ACTIVITIES

- Support selected national and regional think tanks on policy research and analysis
- Produce the Africa Capacity Report
- Development of Paris-aligned policy formulation and management guidelines and training manuals to capacitate MDAs officials in RMCs to guide the synergies between National/Sectorial Development Policies & Action Plans and Climate Policies & Action Plan
- Support RMCs in policy impact assessment and reporting
- Provide technical assistance to the AfCFTA Secretariat, RMCs/RECs on relevant AfCFTA priorities
- Provide training to officials in selected RMCs
- Support Civil Society Organisations (CSOs) to enhance citizens' participation in the AfCFTA implementation process.
- Supporting countries in transition to improve macroeconomic management, debt management, implement the Paris Agreement (PA), and domestic resource mobilization
- Provide training to MDAs in gender-sensitive policies and strategies in RMCs
- Organize regional training workshops to capacitate MDAs Officials in RMCs in Paris alignment policies

and strategies formulation including long-term climate resilience development strategies (LTS) to inform their Nationally Determined Contributions (NDCs)

EXPECTED RESULTS

- Enhanced evidence-based analysis and management of policy value-chain in targeted RMCs and Regional Institutions.
- Strengthened operational mechanisms of intra-African trade in RMCs for advancing Africa's regional integration agenda.
- Improved economic and financial governance in RMCs for green growth and efficient management of resources

Support to Intra-Africa Trade Capacity Development Initiatives

BASIC INFORMATION

| | |
|------------------------|---|
| Overview: | The project contributes to supporting to intra-Africa trade capacity development initiatives to foster economic integration, promote sustainable trade growth, and create a conducive environment for businesses to engage in cross-border trade within Africa. |
| Duration: | January 2022 to December 2025 |
| Partner/sponsor: | The African Export–Import Bank (Afreximbank) |
| Country of Operations: | Africa |

OBJECTIVE & DESCRIPTION

The project seeks to build capacity in research, advocacy, and policy formulation in factoring and trade. The scope of the project is to support the implementation of the AfCFTA. It will contribute to strengthening the capacity and skills of individuals, businesses, and institutions involved in intra-Africa trade. The work involves planning to hold Regional Integration Forums covering issues related to the African Continental Free Trade Area Agreement. It is expected that by the end of the implementation period of this ongoing project, ACBF will contribute to the effective implementation of the AfCFTA by sharing knowledge and information and training selected officials from countries on the implementation of the agreement.

The Project outlines three main areas of collaboration, namely (1) capacity development for the implementation of the AfCFTA; (2) knowledge sharing, advocacy, and engagement to promote trade and economic development; and (3) institutional support. ACBF and Afreximbank are partnering to build capacity in research, advocacy, and policy formulation in the areas of factoring and trade.

KEY ACTIVITIES

- Enhancing capacity development for implementing the AfCFTA.
- Knowledge sharing, advocacy, and engagement to promote trade and economic development.
- Strengthening the institutional capability of ACBF teams to deliver
- Conducting high-level training sessions
- Developing and publishing research papers
- Producing and publishing Policy briefs

EXPECTED RESULTS

- Enhanced institutional capacity of relevant organizations and institutions involved in trade facilitation and promotion, including the development of ACBF Strategic Plan 2023-2027
- Improved trade information, knowledge, and trade promotion services
- Increased evidence to support decision making and learning on trade and related issues



Economic & Social Governance

Enhancing Leadership and Governance in Public Finance Management (ELG-PFM)

BASIC INFORMATION

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| Overview: | The Enhancing Leadership and Governance in Public Finance Management Program (ELG-PFM Program) has been conceived to strengthen public financial management functions to deliver inclusive results through effective leadership practices and good governance processes in African countries. The program hinges on the belief that African countries are at a critical juncture in their development history and trajectory, where they are faced with global, regional, and national challenges, which require leveraging digital solutions, and making strategic decisions on mobilization, allocation, and utilization of public resources for an efficient and effective achievement of their development goals. The benefits include promoting transparency, increasing efficiency, and improving the quality-of-service delivery. |
| Duration: | September 2022 to September 2026 |
| Partner/sponsor: | The Bill and Melinda Gates Foundation |
| Country of Operations: | Ghana, Kenya, Nigeria, Senegal, and Zimbabwe |

OBJECTIVE & DESCRIPTION

The Enhancing Leadership and Governance in Public Finance Management Program (ELG-PFM) aims to foster Ministries of Finance (MoF) policy ownership by developing and enhancing the leadership skills and practices of senior African public finance officials.

The program represent a shift from technical training to providing leadership/transformational management skills. Thus, unlike traditional PFM training programs, which focus on transactional competency issues such as budgeting and debt management, the ELG-PFM program will seek to enhance capacity for transformative change that will enable the highest level of government finance departments to respond to a crisis effectively, make sound decisions, evaluate and formulate policies and gain more leverage when engaging with the international system.

KEY ACTIVITIES

- Conducting Scoping and Needs Assessment
- Designing and Developing Guides and e-Learning Toolkits
- Designing and delivering Tailored Capacity Building and Training Sessions
- Organizing peer-learning organized country visits
- Facilitating mentoring and coaching

EXPECTED RESULTS

The project is expected to achieve an improved budget performance along the PFM value chain for ensuring effective public delivery in target countries. The specific outcomes to be delivered under the scope of this project, as intermediate results towards the achievement of its impact are as follows:

- Enhanced leadership and governance skills of senior public officials in Ministries of Finance, Ministries of Planning, and related departments and agencies in target countries
- Improved mechanisms for information exchange and peer-learning among senior public officials within and across countries in Africa
- Strengthened oversight and accountability functions in public financial management in target countries

Building Capacity for Taxation for SDGs

BASIC INFORMATION

| | |
|------------------------|---|
| Overview: | The project aims to support African countries in building their tax capacities to tackle tax evasion and illicit financial flows and leverage fiscal policies to achieve SDGs . |
| Duration: | January 2023 to December 2024 |
| Partner/sponsor: | UNDP |
| Country of Operations: | Africa |

OBJECTIVE & DESCRIPTION

The project supports governments to align their taxation and fiscal policies with/for the achievement of the SDGs Building on UNDP Country Office portfolios and already existing engagements with Ministries, UNDP will bring a stronger focus on the role of tax and fiscal policy in achieving Agenda 2030. By December 2024, ACBF is expected to be strengthened in its functional and technical capacities to implement the Tax to SDGs agenda and specifically build the capacity of Tax training institutions. In addition, through tax training institutions, tax administrators in Africa have increased knowledge of tax and SDGs issues and capacity to tackle tax avoidance, tax evasion and Illicit Financial Flows so that tax laws, policies and practices of African countries become watertight against IFFs, in alignment with the SDGs through stronger cooperation among countries, regional and international bodies.

KEY ACTIVITIES

- Conducting Scoping and Needs Assessment
- Developing and disseminating curricula on tax for SDGs including knowledge from practice and evidence-based policy research and analysis
- Managing and coordinating delivery of work with institutions and building national and regional partnerships
- Facilitating mentoring and coaching

EXPECTED RESULTS

- ACBF is strengthened in its functional and technical capacities to implement the Tax to SDGs agenda and specifically build the capacity of Tax training institutions
- Tax training institutions are strengthened in their overall capacities to understand and implement the Tax to SDGs agenda
- Tax administrators in Africa have increased knowledge of tax and SDGs issues and capacity to tackle tax avoidance, tax evasion and Illicit Financial Flows so that tax laws, policies and practices of African countries become watertight against IFFs, in alignment with the SDGs through stronger cooperation among countries, regional and international bodies

African-Finnish Partnerships on Taxation Capacity in Africa (AAP-TCA)

BASIC INFORMATION

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| Overview: | The Program aims at supporting domestic resource mobilization and thus contributes “to strengthen the taxation capacity of developing countries” and “to strengthen the position of developing countries in the global tax policy. It also contributes to ensuring that the perspectives of developing countries are better taken into consideration in the international tax policy”. This goal is the rationale for supporting well-functioning national tax administrations and increasing research on tax. |
| Duration: | December 2022 to December 2025 |
| Partner/sponsor: | HAUS Finnish Institute of Public Management Ltd & Ministry for Foreign Affairs of Finland |
| Country of Operations: | Africa |

OBJECTIVE & DESCRIPTION

The aim is to strengthen the capacity of selected African governments and pan-African organizations to increase Domestic Resource Mobilization (DRM) through informed policy-making and effective tax administration. This goal is premised on the belief that capacitated national tax administrations, and well-informed policymakers can better perform their DRM tasks and increase customer orientation in proactive awareness raising.

Joint program with the Finnish Institute of Public Management Ltd (HAUS) in implementing the African-Finnish Partnerships on Taxation Capacity in Africa (AFP-TCA). This program is being implemented in the continent facing a challenging global development financing environment, requiring an enhanced capacity for domestic resource mobilization. The expected impact is a strengthened capacity of selected African governments and pan-African organizations to increase domestic resource mobilization through informed policy-making and effective tax administration.

KEY ACTIVITIES

- Review and analysis of the existing tax regulatory framework, policy coherence and dialogue processes.
- Training of staff through interactive workshops on tax regulatory framework and policy coherence
- Recommendations for the organisational improvement on tax regulatory framework and policy coherence
- Review and analysis of the existing methodological tools on PFM, internal control (IC), risk management and internal audit (IA).
- Evaluation of the capacity of internal audit
- Internal control quality assessment framework and instructions
- Training of staff
- Training of policy makers
- Interactive workshops and events for staff

EXPECTED RESULTS

- Capacity developed in selected African tax administrations for improved revenue collection through African-Finnish institutional partnerships.
- Knowledge on taxation and IFFs in the African context is increased, and African research capacities on taxation and IFFs are strengthened through enhanced partnerships between African and Finnish research institutes and universities.
- ACBF has increased organizational capacity and tools for capacity building in tax-related issues, especially through digital learning solutions and improved external communication and advocacy processes.



Special Programs

Capacity Building for Tobacco Control in Africa Program—Phase II

BASIC INFORMATION

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|------------------------|---|
| Overview: | The second phase of the Tobacco Control in Africa Program was designed to scale-up the results that were achieved in the first phase and to sustain the tobacco control interventions in Africa. In this phase, the program aims at addressing the following gaps: (i) limited prospects of sustaining tobacco control initiatives, (ii) limited research on tobacco control in Africa to inform policy, (iii) continued tobacco industry interference monitoring requiring adequate response and countering, (iv) limited human and institutional capacity, and (v) weak coordination at all levels. |
| Duration: | January 2018 to September 2023 |
| Partner/sponsor: | The Bill and Melinda Gates Foundation |
| Country of Operations: | Benin, Botswana, Democratic Republic of Congo, Côte d'Ivoire, Ethiopia, Gabon, The Gambia; Kenya, Mauritania, Nigeria, Senegal, South Africa, Togo, Uganda |

OBJECTIVE & DESCRIPTION

The program intends to enhance evidence-based TC policy formulation and implementation towards reducing tobacco prevalence on the continent using different but complementary approaches to tobacco control. The program entitled “Tobacco Control Capacity Building Program in Africa” aims to reduce the prevalence of tobacco consumption in Africa. ACBF completed the second phase of the intervention that began in 2019. The Tobacco Control Program is implemented by 17 partners (including national and regional CSOs, academic institutions, and research centers) from 14 African countries.

The program focuses on critical human and institutional challenges facing the partners in delivering on their mandate. Specifically, the program is designed to address the following key challenges:

- limited human and institutional capacity,
- sustainability of tobacco control initiatives,
- limited local research to inform policy and support implementation,
- interference with tobacco industry monitoring,
- weak coordination among the four tobacco control intermediaries, and
- inadequate political support from regional and continental organisations.

KEY ACTIVITIES

- Providing technical support to sub-grantees in tobacco control
- Providing capacity-building programs in the following areas: Project management, monitoring and evaluation, proposal writing and resource mobilization, Leadership and Governance, and translation of scientific research data to advocacy messages.
- Providing grants to support projects in tobacco control implementation.
- Building research capacities of Think Tanks in the Economics of tobacco control
- Developing Marketing and Communication Strategy
- Conducting Africa Tobacco Control Conference
- Developing a Sustainability Index to assess the soundness of projects beyond ACBF financial support.

EXPECTED RESULTS

The TC program made progress towards achieving its primary and intermediate-level outcomes. Most of the TC program's primary and intermediate-level indicators are on track, as summarised below based on the indicator assessment that was conducted.

ACBF achieved the following milestones:

- Successfully conducted the virtual Africa TC Conference attended by around 500 delegates
- Marketing and Communication Strategy developed
- Sustainability Index developed
- Sub-grantees institutional and human capacity strengthened
- Think Tanks capacity enhanced, resulting in increased number of research papers completed and disseminated
- Enhanced organizational systems, procedures, and process of target institutions
- Enhanced mechanisms for Tobacco Industry monitoring and countering
- Increased access to and use of tobacco control knowledge
- Strengthened coordination of TC interventions among partners at all levels
- Enhanced sustainability of tobacco control interventions
- Improved efficiency in tobacco control delivery
- Enhanced organizational efficiency and effectiveness of ACBF in TC interventions

Strengthening Capacity of Strategic Partner Institutions in Africa (SPIA) - Biomedical Science Research

BASIC INFORMATION

| | |
|------------------------|--|
| Overview: | The project focuses on strengthening the institutional capacity of 6 new and existing Africa-based institutions operating mostly in bio-medical research and development areas. Given the necessity to fight health pandemics, the Project prioritizes vaccine development institutions in Africa. |
| Duration: | October 2021 to September 2026 |
| Partner/sponsor: | The Bill and Melinda Gates Foundation |
| Country of Operations: | Kenya, Ghana, [more to be confirmed] |

OBJECTIVE & DESCRIPTION

The program seeks to ensure innovative and transformative ideas are co-created, translated, accepted, and adopted to specific local needs, with the understanding that this approach will lead to more excellent scientific, technical, and fiduciary capabilities, greater administrative and logistical capacities, and greater nimbleness to respond to the ever-changing R&D landscape for strategic institutional partners.

The Program focuses on strengthening the institutional capacity of six new and existing Africa-based institutions operating mainly in biomedical research and development areas. The Program was developed based on the premise that African institutions create the enabling environment by which Gates Foundation's strategic priorities can be realized and sustained and that they leverage Africa's creative talent, wisdom, and ground truth.

The expected primary outcome of this investment is: mature and well-run institutions fostering sustainable progress in their communities.

KEY ACTIVITIES

- Engagement with Target Institutions
- Capacity Needs Assessment and development of Customized Institutional Improvement Plan
- Implementation of an Institutional Improvement Plan
- Monitoring and Evaluation

EXPECTED RESULTS

- Improved institutional efficiency of target institutions
- Enhanced institutional effectiveness of target institutions
- Enhanced institutional relevance of target institutions
- Enhanced institutional sustainability target institutions
- Improved institutional culture of target institutions

Local Partners Identification Platform (LPIP) Project

BASIC INFORMATION

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|------------------------|---|
| Overview: | The project aimed to create a comprehensive register of organizations in every sub-Saharan African country that can serve as local partners and/or service providers for development partners for their program delivery in the region. The project involved gathering accurate and verifiable set of information about local partners and/or service providers through desk research and other relevant sources; designing an online system as a repository of local partners; identifying capacity challenges organizations might face in delivering on their mandate at scale. |
| Duration: | January 2022 to February 2023 |
| Partner/sponsor: | The Bill and Melinda Gates Foundation |
| Country of Operations: | Sub-Saharan Africa |

OBJECTIVE & DESCRIPTION

The LPIP project aimed to develop a cross-foundation platform for the BMGF's investment owners and staff to identify local partners/grantees in Sub-Saharan Africa.

The expected outcome was to increase the number and quality of local partners that BMGF works with or extends grants to in sub-Saharan Africa and increase BMGF's total pay-out going to local partners as a per cent of total pay-out over time by (i) reducing information asymmetries; (ii) providing visibility to the holistic landscape of relevant local partners in sub-Saharan Africa with whom BMGF could be working; (iii) reducing duplication of efforts within BMGF as it relates to conducting of landscaping exercises; (iv) equipping BMGF investment owners/staff with a centralized location for initial identification of prospective local partners and providing guidance on how to go about thoughtfully engaging with prospective local partners.

KEY ACTIVITIES

- collating recent landscaping exercises, building on these and working with BMGF teams to create a segmentation of the types of partners with whom BMGF works
- creating a registry or catalogue of local partners that BMGF could engage within specified focus areas above (either existing partners, nascent partners, or wholly new partners)
- working with the BMGF Information Technology (IT) and Knowledge Management (KM) teams in structuring the platform and underlying data to facilitate integration with BMGF IT systems as "enterprise data" over time
- developing "Look Books" containing more detailed profiles of promising prospective partners based on a subset of BMGFs programmatic focus areas
- development a "playbook" to guide teams' decision-making when considering whether and how to engage local partners
- supporting, in partnership with IT/KM teams at the BMGF, the conversion of the registry/catalog into a living database or platform that the BMGF staff and investment owners can use to help identify local partners as they make their grants

EXPECTED RESULTS

- Increased number of, and quality of, local partners BMGF works with/grants to in sub-Saharan Africa
- Increased BMGF payout going to local partners (total and as a % of total payout)
- Reduced information asymmetries
- increased visibility to the landscape of relevant local partners in sub-Saharan Africa with whom BMGF could be working with
- Centralized location for initial identification of prospective local partners, and guidance for how to go about thoughtfully engaging with prospective local partners
- Reduced duplication of efforts within BMGF as it relates to conducting of landscaping exercises

Support for Africa Network of the World Association for Advancement of Veterinary Parasitology (WAAVP-AN)

BASIC INFORMATION

| | |
|------------------------|--|
| Overview: | The project aims to establish a functional network and platform for the promotion of research and policymaking, exchange of good practices, and sharing of knowledge to advance veterinary parasitology in Africa. |
| Duration: | January 2022 to December 2026 |
| Partner/sponsor: | The Bill and Melinda Gates Foundation (BMGF) |
| Country of Operations: | Benin, Republic of Congo, Ethiopia, and Kenya |

OBJECTIVE & DESCRIPTION

ACBF provides strategic and technical support for the African Network of the World Association for Advancement of Veterinary Parasitology (WAAVP-AN). This support is currently manifested in specific actions to ensure (1) the Network will exist as a legal entity with well-defined administrative and governance structures in place; (2) basic principles and methods of funds management are set up, and (3) adequate organizational management support is provided in prime-pumping activities including development of the five-year strategic plan, the building of the community of practice, and communication and key priority areas identified.

KEY ACTIVITIES

- Assessing the needs and priorities of members and stakeholders
- Defining the administrative and legal status of the network
- Developing a 5-year strategic plan
- Developing project document for funding
- Establishing the network secretariat
- Implementing annual work plans
- Monitoring, evaluation, and reporting

EXPECTED RESULTS

- Advancement of Veterinary Parasitology throughout the continent by building upon the current strengths which have been established by the pan-African veterinary parasitology team
- Support provided to veterinary services, Para-veterinary professionals, and Animal Health Solution providers through training, and scientific advice
- Improved knowledge of African veterinary parasites by identifying knowledge gaps, requesting further research and Pump-prime funding will support a range of African partners



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